



NORTH BRANCH —Minnesota—

Kevin Schieber
Mayor

Robert Canada
Councilmember/Acting Mayor

Travis Miles
Councilmember

Kelly Neider
Councilmember

Peter Schaps
Councilmember

**CITY COUNCIL
REGULAR AGENDA
TUESDAY, MAY 21, 2024 @ 6:30 PM
CITY HALL, 6408 ELM STREET, NORTH
BRANCH, MN 55056**

1. CALL TO ORDER
2. PLEDGE OF ALLEGIANCE
3. ROLL CALL
4. WORKSESSION ITEMS
 - a. Consideration of Comprehensive Plan Review INFO
 - b. Consideration of Moratorium for High-Density Residential Across All Zones INFO
 - c. Direction to EDA for Economic Development Planning INFO
 - d. Consideration of Resident-Led History and Art Committees INFO
 - e. Consideration of RFP for City Attorney INFO
 - f. Continuation of 2025 Budget Discussions INFO
5. ADJOURNMENT

Since we do not have time to discuss every point presented, it may seem that decisions are preconceived. However, background information is provided to the City Council on each Agenda item in advance from Staff and appointed Commissions; and decisions are based on this information and past experiences. In addition some items may also have been discussed preliminarily at Council Work Sessions. If you are aware of information that has not been discussed, please raise your hand to be recognized. Comments that are pertinent are appreciated. Items requiring excessive time may be continued to another meeting.



Prepared By:
Kevin Schieber, Mayor
Presenter: Kevin Schieber, Mayor
Date: 05/16/2024

Board & Commission: City Council

Subject: Consideration of Comprehensive Plan Review

Overview / Background

The following items, as noted on the agenda, were requested by City Council members for discussion during the May 21, 2024 City Council work session.

Consideration of Comprehensive Plan Review *Mayor Kevin Schieber*

It has been recommended within our Comprehensive Plan to review after 3 years, and it has been 6 years since it was last adopted. There are too many vague vision statements that make interpretation very subjective, and the City needs to ensure there is better clarity within the Comprehensive Plan. The vision for security of our community is also not addressed in the 2018 Comprehensive Plan. Consideration to implement a full review of the City Comprehensive Plan.

Consideration of Moratorium for High-Density Residential Across All Zones *Mayor Kevin Schieber*

North Branch is experiencing substantial growth in residential housing, and with uncertainty regarding high-density residential dwellings, and to which size scale and location they should be considered, it may be prudent to initiate a moratorium on new construction high-density residential dwellings for a full year, until the rental housing study has concluded and the Comprehensive Plan has been fully reviewed and any changes adopted by the city council. High-density has been defined in the 2018 Comprehensive Plan as up to 18 dwellings per acre.

Direction to EDA for Economic Development Planning *Mayor Kevin Schieber*

What could North Branch look like if all vacant commercial property were built out? If the City of North Branch can effectively influence and shape the evolution and growth for the remaining vacant commercial properties, now is the time to re-evaluate the authorized uses for the various commercial and industrial zones within our City.

Consideration to create resident-led History and Art Committees

Mayor Kevin Schieber

North Branch has an extensive depth to our community history, and now it is time to pass on the direct artifacts to the community. The same can be stated with the many artistic people and initiatives that revolve in and around the North Branch area. Resident committees can lead, with direct support from the City Council. This discussion is to see if there is a consensus for strong interest in history and art, and how a committee might best help manage these locations for evaluation.

Consider of RFP for City Attorney

Councilmember Peter Schaps

City Attorney needs to be replaced, as they have not been the best selection for our City in as much as they have been the best selection for the previous City Administrator. It was the previous city administration who suggested to the then-City Council that they be selected as the City Attorney, and the previous City Council went along with that recommendation without question.

Staff Recommendation

None.

Recommended City Council Action

None.

Voting Requirements:

No action; discussion and informational only.



Prepared By:
Jason Ziemer, Community Development Director
Presenter: Jason Ziemer, Community Development Director
Date: 05/16/2024

Board & Commission: City Council

Subject: Continuation of 2025 Budget Discussions

Overview / Background

As part of this year's budget effort, and in conjunction with City staff, I am proposing a different approach to our work toward final adoption of the 2025 Fiscal Year Budget. Part of that approach, includes an earlier start and more focus on the bigger picture and ultimate direction.

Back on April 16, 2024, the City Council hosted an initial work session aimed at discussing goals and priorities. During that meeting City staff reviewed their identified Difference-Making Action Steps (DMAs) – aka priorities and goals. There were 17 main points identified with supported action steps identified as necessary to achieve the larger outcome. Mayor Schieber also presented his points. All of these are attached to this report. That discussion effectively started the path we are on. I will provide an update to that initial work at our May 21 work session. Those points will continue to be part of our ongoing conversations to help guide decisions as to priorities, goals and desired outcomes for 2025 – and ultimately our funding and budget decisions.

Our next step is a high-level discussion on bigger discussion items, and to help create awareness around these things and start determining what our narrative will be our approach to them. Topics: equipment and vehicles, community capital investments, and debt. Facilities are another big discussion point, but that discussion will occur at special Council work session yet to be scheduled. For this meeting, community capital investments, or CIP, specifically means street maintenance and reconstruction, utilities, etc. Our conversation surrounding CIP and debt will be more of an exploration as to what is planned, scheduled and projected. For debt, specifically, this focus is mostly on what is outstanding and when they are paid off.

Equipment & Vehicles

The City has an Equipment Replacement Fund (ERF), or also known as an Equipment Revolving Fund. The basic premise of an ERF is to save and pay for equipment and vehicles purchases – from cash, not debt. This Internal Service Fund is funded multiple ways, but typically always supported by the general tax levy. Note: The large fire trucks (i.e. engine, ladder and taker trucks, etc.) are typically handled differently in that they are almost, always purchased via issuing debt, such as equipment certificates. Some cities have established special fire tax levies, which are part of the general tax levy, to funding these future improvements over time vs. all at once.

The City currently has \$0 in its ERF. Thus, the City is neither saving for, nor planning for equipment and vehicle replacement. Such replacements are part of the annual operational budget discussions. Because of the typical cost associated with purchasing equipment/vehicles, this makes them more susceptible to not being funded, which means those items are not replaced in a timely manner. That results in the City getting less value on trade-in or re-sale and potential increased maintenance cost. And, because of the current approach, the Council is faced with big ticket items, causing constant peaks and valleys in the budget and tax levy year over year.

Using the ERF as intended, requires not only funding, but the timely replacement of equipment/vehicles, as per the depreciation. Most importantly, using the ERF and following an equipment/vehicles replacement program, will allow the City Council to establish a more consistent budget and levy.

So, what's the approach?

The first step by Department Heads included the following steps:

- 1. Update all of our current equipment/vehicle inventory, and potential new equipment/vehicles.**
- 2. Review and update current value of current equipment/vehicle inventory.**
- 3. Review and update depreciate schedules for all equipment/vehicles.**

This also completed done for all City capital assets.

- 1. Review and update replacement schedule for all equipment/vehicles.**

In total, the City currently owns 68 piece of equipment/vehicles, excluding the large fire trucks, with an estimated total (replacement) value of \$2,813,603. With this information in hand, the next step was to look at our approach for funding equipment/vehicle replacement.

My recommended approach was to take the information above and determine a price per item, and incorporate those costs into each department budget. Essentially, each

department is “renting” their equipment/vehicles. This is accomplished by dividing the estimated replacement value by the depreciation term.

Parks		2023	Ford Maverick XL AWD Supercrew				
Value	Depreciation	2023	2024	2025	2026	2027	2028
\$27,400	5	--	\$5,480	\$5,480	\$5,480	\$5,480	\$5,480

In this (actual) example, this Parks pick-up was purchased in 2023. Based on the ERF fund assumption, the Parks Department budget would include an annual payment, commencing the year after purchase (2024) for five (5) years. Per the depreciation schedule, in 2028, the pick-up would be replaced; 100% of the funding coming from the ERF. That annual payment – shown as \$5,480 – would adjust to the new replacement value.

The notable outcome of this approach is a softer approach to replacing vehicles, and buying new ones as City services and needs evolve, versus large budget and levy peaks to do the same. In other words, the cost to the City for this pick-up only is \$5,480 annually rather than \$27,400 or more every five (5) years.

Why manage an equipment replacement/revolving fund?

Briefly, the purpose is effective manage of public resources. Using and replacing vehicles per their depreciation schedule allows the City to capitalize on the remaining value in the equipment / vehicles, creating greater capacity and funding availability for the Equipment Revolving Fund. What does this mean? A higher trade in value or re-sale price of the current pick up.

Using the pick-up above, if the cost of the new truck is \$30,000, and the City gets 40% value of the current pick-up (\$10,960), the cost to the ERF is \$19,040. The new depreciation value is based on the new amount, but the resulting impact is more funding available in the ERF.

What is the cost to implement?

The City established an Equipment Replacement (Revolving) Fund, but has never officially implemented the program. As noted above, the ERF is \$0. Using the estimated replacement value of our current equipment / vehicles with depreciation timeline for each item, for 2024, the City would be budgeting \$332,435; the amount for 2025 is shown as \$295,803. (See attached spreadsheet.) Here it is important to note that many of the vehicles no longer have any depreciable value.

The value includes Information Technology (IT) and the large fire trucks, which staff is proposing not to include, as discussed above. Most IT items are operational-based and much of it is City-wide vs. specific department; we are looking at create an entirely separate IT budget. Removing those reduce the amounts to \$202,098 and \$224,876 in 2024 and 2025, respectively.

Conversely, based on depreciation, the value of vehicles that would be scheduled for replacement in 2025 has an estimate cost of \$969,000.

At this point, it is important for me to note that staff fully understand this is a significant investment. Thus, we are not recommending 100% implementation. However, it is critically important the City Council not only understand our capital asset picture, but we also need to start planning and saving. Thus, a phased approach is recommended.

We will walk through this topic and the attached spreadsheets during our May 21 work session. This conversation is just a starting point to create Council awareness. We will continue to discuss this as we move forward with the budget process.

The attached documents include the Equipment Replacement (Revolving) Fund – summary page and equipment / vehicle breakdown by Department. We are also attaching an overview of our Capital Improvement Fund (Streets and Utilities), Parks Capital projects, and Fire Trucks. The idea of these spreadsheets is to provide a general overview of other capital assets. This does not yet include our facilities; the facilities study is still in progress. The other attached spreadsheet is our current debt.

Again, our approach with our May 21 works session is the next step in our upcoming budgeting discussions.

Staff Recommendation

None.

Recommended City Council Action

None.

Voting Requirements:

No action; discussion only.

DIFFERENCE-MAKING ACTIONS

GOAL 1

Establish reliability regarding the management and replacement of equipment and vehicles by providing adequate funding to ensure timely replacement of equipment and vehicles to and enable budgetary consistency overtime.

1. Review and update existing equipment and vehicle fleet. Determine the number and types of vehicles currently in use and their utilization, and capacity necessary to deliver city services and based on City services and service demands, projected growth and employee resource needs.
2. Finalize depreciation and replacement schedule, per the Financial Management Plan, and set policy as to proper and timely replacement rotation for equipment and vehicles.
3. Determine replacement schedule for each in each department over the next five (5) years and 10-year replacement projections.
4. Update replacement values for existing and new (planned) equipment and vehicles; divide by depreciation schedule to determine annual cost and incorporate cost into annual department budgets.
5. Establish Internal Services Fund to manage equipment and vehicle rotation, expense and fund balance.

DIFFERENCE-MAKING ACTIONS

GOAL 2

Increase quality of information made available to the community through enhanced community outreach and engagement efforts, and awareness campaigns, using existing and new mediums and methods.

1. Improve utilization of existing City-managed social media channels (i.e. Facebook) and layout of information on Web site, and frequency of posts. Review public navigation of Web site and readiness of information most often requested / sought by residents, businesses, developers, contractors, etc.
2. Redesign the City's Web site with new Web platform to fully integrate and provide access to online citizen services.
3. Mail printed quarterly newsletter; possible partnership with Chamber of Commerce.
4. Conduct routine citizen and customer feedback regarding the level and quality of services delivered through community survey, community conversations and other citizen feedback forums.
5. Examine existing staff structure and assignments, and knowledge, skills and abilities necessary to assume responsibilities and perform duties.

DIFFERENCE-MAKING ACTIONS

GOAL 3

Facilitate existing neighborhood vitality through education, engagement and home preservation initiatives specific on maintaining and reinvesting in Naturally-Occurring Affordable Housing (NOAH).

1. Create proactive code enforcement programs and processes that encourage minimum maintenance of housing stock and appreciation and appearance of properties.

2. Develop neighborhood home reinvestment programs aimed at housing reinvestment and rehabilitation of existing, older homes to ensure affordability / attainability of homeownership.
3. Adopt an aging-in-place program and funding strategy to assist senior citizens to remain in their homes.
4. Implement rental housing licensing and inspection program.
5. Establish infill development program to acquire and remove or renovate blighted homes for redevelopment housing projects in partnership with local builders.

DIFFERENCE-MAKING ACTIONS

GOAL 4

Establish and implement a Downtown Improvement Master Plan, featuring creative placemaking that fosters an environment of economic and employment opportunity for Downtown North Branch.

1. Host community conversations for a community vision and theme of Downtown North Branch that focuses on commerce, living and community gathering.
2. Revise schedule of Capital Improvement Plan to upgrade downtown streets and utilities beyond Highway 95 and pedestrian access; arrange meeting with downtown business owners to discuss proposed project.
3. Complete Downtown Design Standards and Sidewalk / Pedestrian Plan related to streetscapes (i.e. furniture, lighting, landscaping, trees, surface water management treatments, etc.), and pedestrian and bicycle safety in relation to commuter traffic and parking.
4. Complete downtown parking study and develop plan for implementation (i.e. surface parking vs. parking structure).
5. Consider Special Services District to generate revenues for ongoing maintenance of and improvements to downtown streets and streetscape elements.
6. Promote Downtown Storefront Rehabilitation Program for façade improvements and other business cost-share programs available through the City and partner organizations.

DIFFERENCE-MAKING ACTIONS

GOAL 5

Broaden E-Commerce solutions to enable online submission and completion of all City-issued permits, licenses and job applications for City customers.

1. Train staff on existing Customer Relationship Management (CRM) software to ensure full utilization of current technology capabilities, and identify new software to enable Website-interface and improve interaction with customers.
2. Provide options for receipt and payment of utility bills, permits and licenses via single-point online customer accounts.
3. Develop on-line program for receiving citizen commendations of City personnel.

DIFFERENCE-MAKING ACTIONS

GOAL 6

Build staff capacity by ensuring access to resources available and/or needed to ensure successful performance of assigned duties and customer service / experience and delivery of services.

1. Develop and implement succession planning to hire, train and retain employees that fit the organizational culture and core values; use the plan to preserve institutional knowledge and practices.
2. Encourage employees to attend external leadership, management and supervisory courses and seminars, and develop mentoring program for future leaders
3. Analyze tools, equipment, technology needs and processes that support staff and the deployment of resources and identify gaps.
4. Ensure staff are trained properly on and utilizing software, technology and/or equipment to designed and intended capabilities, and provide other job-related skills development courses.

DIFFERENCE-MAKING ACTIONS

GOAL 7

Develop an employee recruitment and retention program that focuses on career advancement of staff through job-specific training to expand skill sets, expanded staff education, and increased staff responsibilities and defined paths for internal upward career mobility.

1. Participate in recruitment events and other opportunities that promote the organization (i.e. career fairs, college fairs, community events, recruitment videos, etc).
2. Determine BMPs and staff feedback regarding employment incentives and organizational attractiveness for new applicants.
3. Establish employee engagement and wellness programs.
4. Allow access to employer-paid specialized training and opportunities for current staff interested in expanding their role within their department and organization (i.e. training officer, compliance checks, CFMFH, reserve program, multi-juris agency, etc.)
5. Understand market regarding pay/benefits and existing competition for employees.

DIFFERENCE-MAKING ACTIONS

GOAL 8

Enhance organizational attractiveness to job seekers and boost employee retention through employee wellness programs that promote employee health and encourage employee morale and workplace satisfaction.

1. Ensure access to employee assistance programs and counseling services, peer support training, staff and family events (i.e. picnics, luncheons, etc.).
2. Provide exercise equipment and allow time for employees to exercise.
3. Cover employee cardiac and other health and wellness screening programs and stress management activities, and partner with local businesses to offer resources and assistance with financial planning, financial counseling.
4. Partner with vendors to provide healthy foods and snacks available in the workplace, provide resources and education regarding nutrition and healthy food choices.
5. Organize regular rewards and employee recognition programs

DIFFERENCE-MAKING ACTIONS

GOAL 9

Enhance customer options and enhance sales of Craft Beers by increasing store capacity to provide cold options for Craft Beer product at Store #1.

1. Remove shelving units where the majority of craft beer is located; adjust shelving units on the opposite side of store or purchase more stable, standalone units to hold liquor on the other side.
2. Purchase three (3) to five (5) coolers and 3-5 door cooler units.
3. Evaluate electrical source for coolers; complete electrical work, as needed.

DIFFERENCE-MAKING ACTIONS

GOAL 10

Enhance customer experience and sales by activating online sales through Square Point-of-Sale (POS) system.

1. Enhance staffing on certain shifts at both stores to receive, process and fill online orders.

DIFFERENCE-MAKING ACTIONS

GOAL 11

Enhance technology and integration between permitting software for field inspections for use by building inspectors and public works for building and development inspections.

1. Identify integration ability of existing permitting software and storage capabilities (i.e. servers) with field devices (iPads) for field inspections and saving and accessing of permit and plan data.
2. Upload, upgrade or purchase permit software to enhance efficiency in the field.
3. Ensure utilization for development civil/engineering plans and construction inspections.

DIFFERENCE-MAKING ACTIONS

GOAL 12

Create digital archive of existing commercial plans and files.

1. Revise and re-organize existing data storage system.
2. Scan plans and files.
3. Review outsourcing needs to complete work through a temp agency or outside data processing (scanning) company to complete work expeditiously.
4. Develop electronic plan submittal process.

DIFFERENCE-MAKING ACTIONS

GOAL 13

Continue technology investments to improve Department automation for maximum efficiency, reporting, compliance and accessibility.

1. Review existing and required upgrades for Cloud-based services.
2. Establish replacement plan for all technology infrastructure; complete Department assessment based on both data security and needs related to delivery of services and system expectations.
3. Replace election equipment.
4. Utilize project management approach to streamline budget related to technology.
5. Assess staffing based on population.

DIFFERENCE-MAKING ACTIONS

GOAL 14

Complete Strategic Parks, Trails and Open Space Plan.

1. Conduct an inventory and needs assessment of all parks, trails and open space facilities.
2. Develop a master plan for each park facility in accordance with the Comprehensive Plan.
3. Engage community conversations specific to park and recreation facilities in relation to existing and potential expansion of and/or need for new or different athletic facilities, community center, splash pad, etc.
4. Explore recreational revenue opportunities.
5. Develop an asset management system in accordance with the financial policy to support a sustainable system.
6. Identify funding source(s) for completing improvements.
7. Install accessible routes to all park and trail facilities within developed city parks.

DIFFERENCE-MAKING ACTIONS

GOAL 15

Encourage active living and healthy lifestyles by becoming a walkable and bikeable community.

1. Review existing sidewalk and trails systems and identify critical pedestrian and bicycle connections to and from neighborhoods, schools, parks, downtown and commercial centers.
2. Develop bike / pedestrian plan with short- and long-term plan to address those opportunities; prioritize improvements.
3. Install critical trail connections to eliminate gaps in bike/pedestrian network.
4. Update and Implement Safe Routes to School Plan.
5. Adopt an official complete streets policy.
6. Complete Flink Ave Trail Phase II trail and Lucht's Crossing connections.

DIFFERENCE-MAKING ACTIONS

GOAL 16

Enhance access to and utilization of community parks and shelters.

1. Utilize social media to promote and engage residents/visitors in the use of the park and trail system and programming.
2. Create park promotional materials (i.e. online and print) featuring park amenities and reservation information.
3. Implement enhanced park reservation/special event and other permit application processes through online applications.
4. Conduct park and trail and user surveys for park assessments and service level satisfaction.
5. Install park signage to information park and community information, and trail wayfinding systems for community navigation.
6. Partner with other organizations to host community events such as concerts and movies in the park, walk/bike events

DIFFERENCE-MAKING ACTIONS

GOAL 17

Implement City-wide GIS implementation strategy and GIS integration across departments to improve employee efficiency and service delivery.

1. Complete a citywide GIS needs assessment.
2. Develop a GIS Implementation Plan to prioritize projects and needs.
3. Identify funding sources to complete the projects and needs.
4. Implement mobile applications to assist with utility locates, document retrieval, inspections.
5. Integration with permitting, financial, document management and asset management.
6. Acquire a drone and drone training for data capture, marketing, inspections, etc.
7. Implement mobile applications to assist with utility locates, document retrieval, inspections.
8. Integrate GIS system with permitting, financial, document management and asset management.
9. Acquire a drone and training for data capture, marketing, inspections, etc.

2025 Budget Priorities
Kevin Schieber
“Fine Tune the Basics”

1. Police/Fire response capabilities
 - a. If police and fire response times slow down, the risk of injury and death increases.
 - i. Equipment and right-sized staffing levels are critical- focus on refinement of resource management before expansion consideration.
2. Reliable equipment/vehicles for current staff
 - a. We need to ensure current staff has the right level of reliable equipment and vehicles, before hiring additional personnel.
3. Business development
 - a. We must grow our business footprint in North Branch, to expand the capacity for local jobs, needed amenities, and much needed expansion of property tax revenue and offset for the residential tax base.
 - b. North Branch should shape and influence critical needs of growth- work with Chamber, County and individual businesses.
4. Infrastructure- utilities costs & roadway improvements
 - a. Utilities costs for water and sewer are still too high for many families- we need to figure out how to lower costs to users of the system.
 - b. Roadway maintenance must get back on track- 20 year plan
5. Community attraction/engagement facility for kids/families
 - a. Splash pad and/or community center?
 - b. Recreational facility that generates revenue?

What I hear residents complain about most:

- Property taxes too high
- Utility costs too high
- Gas prices too high
- Lack of affordable groceries in North Branch- especially for families with children
- Nothing to do for kids in North Branch

EQUIPMENT REPLACEMENT & REVOLVING FUND

Vehicle & Equipment Capital Purchases

	BALANCE	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38
ERRF REVENUES	2024	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038
BALANCE FORWARD	\$0.00	\$0.00	\$322,434.92	(\$350,762.57)	(\$872,502.83)	(\$703,285.17)	(\$489,718.71)	(\$484,943.08)	(\$242,512.55)	\$143,384.65	\$249,381.85	\$613,345.71	\$369,248.38	\$675,511.04	\$933,185.18	\$1,188,359.31
ANNUAL INTEREST		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00			
GF CONTRIBUTION		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
RESERVE ALLOCATION		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
ERRF TOTALS		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
DEPARTMENT CONTRIBUTIONS																
INFO TECHNOLOGY		\$49,411.20	\$49,411.20	\$49,411.20	\$49,411.20	\$49,411.20	\$49,411.20	\$49,411.20	\$49,411.20	\$49,411.20	\$49,411.20	\$0.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00
BUILDING INSPECTIONS		\$15,107.50	\$15,107.50	\$8,582.70	\$15,582.70	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$9,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PUBLIC WORKS		\$90,975.61	\$90,975.61	\$116,475.01	\$170,641.68	\$152,828.72	\$145,224.97	\$136,319.87	\$136,319.87	\$136,319.87	\$147,986.53	\$141,736.53	\$141,736.53	\$126,881.33	\$124,381.33	\$101,333.33
PARKS		\$5,480.19	\$5,480.19	\$5,480.19	\$5,480.19	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
POLICE		\$70,435.75	\$52,106.35	\$120,151.17	\$123,442.42	\$148,667.08	\$116,980.00	\$158,540.00	\$84,740.00	\$71,840.00	\$58,640.00	\$45,240.00	\$6,600.00	\$6,600.00	\$6,600.00	\$6,600.00
FIRE		\$91,024.67	\$82,721.67	\$77,659.47	\$77,659.47	\$86,659.47	\$92,159.47	\$92,159.47	\$99,426.13	\$99,426.13	\$107,926.13	\$107,926.13	\$107,926.13	\$74,192.80	\$74,192.80	\$37,000.00
UNASSIGNED		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
DEPT TOTALS		\$322,434.92	\$295,802.52	\$377,759.74	\$442,217.65	\$453,566.46	\$419,775.63	\$452,430.53	\$385,897.20	\$365,997.20	\$363,963.86	\$294,902.67	\$306,262.67	\$257,674.13	\$255,174.13	\$194,933.33
FUNDING SOURCE CONTRIBUTIONS																
GRANT FUNDING		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
REFINANCING		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
SPECIAL TAX LEVY		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
SOURCE TOTALS		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
REVENUES - RUNNING TOTALS	\$0.00	\$322,434.92	\$618,237.43	\$26,997.17	(\$430,285.17)	(\$249,718.71)	(\$69,943.08)	(\$32,512.55)	\$143,384.65	\$509,381.85	\$613,345.71	\$908,248.38	\$675,511.04	\$933,185.18	\$1,188,359.31	\$1,383,292.64
ERRF EXPENSES	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	
INFO TECHNOLOGY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$500,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	
BUILDING INSPECTIONS	\$0.00	\$0.00	(\$35,000.00)	(\$45,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
PUBLIC WORKS	\$0.00	(\$485,000.00)	(\$800,000.00)	\$0.00	\$0.00	(\$180,000.00)	\$0.00	\$0.00	(\$175,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
PARKS	\$0.00	(\$55,000.00)	\$0.00	\$0.00	(\$30,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
POLICE	\$0.00	(\$429,000.00)	(\$64,500.00)	(\$98,000.00)	(\$100,000.00)	(\$235,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	(\$39,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	
FIRE	\$0.00	\$0.00	\$0.00	(\$130,000.00)	(\$110,000.00)	\$0.00	(\$210,000.00)	\$0.00	(\$85,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
UNASSIGNED	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
DEPT TOTALS	\$0.00	(\$969,000.00)	(\$899,500.00)	(\$273,000.00)	(\$240,000.00)	(\$415,000.00)	(\$210,000.00)	\$0.00	(\$260,000.00)	\$0.00	(\$539,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	
REVENUES - RUNNING TOTALS	\$0.00	(\$969,000.00)	(\$899,500.00)	(\$273,000.00)	(\$240,000.00)	(\$415,000.00)	(\$210,000.00)	\$0.00	(\$260,000.00)	\$0.00	(\$539,000.00)	\$0.00	\$0.00	\$0.00	\$0.00	
ERRF ANNUAL BALANCE	\$0.00	\$322,434.92	(\$350,762.57)	(\$872,502.83)	(\$703,285.17)	(\$489,718.71)	(\$484,943.08)	(\$242,512.55)	\$143,384.65	\$249,381.85	\$613,345.71	\$369,248.38	\$675,511.04	\$933,185.18	\$1,188,359.31	\$1,383,292.64

[illegible]

EQUIPMENT REPLACEMENT & REVOLVING FUND

Vehicle & Equipment Capital Purchases

BUILDING INSPECTIONS	ASST #	YEAR	FLT #	PRCH DATE	VIN	PRCH PRICE	DEPRC	BEG DEPRC	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
2020 F-150	10568	2020		9/12/2026		\$32,624.00	5	\$13,067.67	\$6,524.80	\$6,524.80									
2023 Ford F-150 4WD XL SuperCab 8' Box	10602	2023		12/31/2022		\$42,913.52	5	\$0.00	\$8,582.70	\$8,582.70	\$8,582.70	\$8,582.70							
1/2 Ton, 4WD Pickup		2026				\$35,000.00	5	\$0.00				\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00	\$7,000.00			
1/2 Ton, 4WD Pickup		2027				\$45,000.00	5	\$0.00					\$9,000.00	\$9,000.00	\$9,000.00	\$9,000.00	\$9,000.00		
								\$0.00											
								\$0.00											
BUILDING INSPECTIONS TOTALS									\$15,107.50	\$15,107.50	\$8,582.70	\$15,582.70	\$16,000.00	\$16,000.00	\$16,000.00	\$16,000.00	\$9,000.00	\$0.00	\$0.00
VEHICLE / EQUIPMENT PURCHASES																			
1/2 Ton, 4WD Pickup	2026					\$35,000.00	5	\$0.00			\$35,000.00								
1/2 Ton, 4WD Pickup	2027					\$45,000.00	5	\$0.00				\$45,000.00							
								\$0.00											
								\$0.00											
								\$0.00											
								\$0.00											
								\$0.00											
								\$0.00											
								\$0.00											
ANNUAL PURCHASES									\$0.00	\$0.00	\$35,000.00	\$45,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	TOTAL REVS
												\$26,117.27
												\$34,330.82
												\$35,000.00
												\$45,000.00
												\$0.00
												\$0.00
\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
												\$35,000.00
												\$45,000.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	

Vehicle & Equipment Capital Purchases

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Vehicle & Equipment Capital Purchases

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2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	TOTAL REVS
												\$27,400.94
												\$25,000.00
												\$0.00
\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
												\$25,000.00
												\$30,000.00
												\$30,000.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	

EQUIPMENT REPLACEMENT & REVOLVING FUND

Vehicle & Equipment Capital Purchases

Information Technology	ASST #	YEAR	FLT #	PRCH DATE	VIN	PRCH PRICE	DEPRC	BEG DEPRC	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Verkada		2023				\$494,111.98	10	\$0.00	\$49,411.20	\$49,411.20	\$49,411.20	\$49,411.20	\$49,411.20	\$49,411.20	\$49,411.20	\$49,411.20	\$49,411.20	\$49,411.20	
Secutity Equipment/Cameras		2034				\$500,000.00	10	\$0.00											
								\$0.00											
								\$0.00											
INFORMATION TECHNOLOGY TOTALS									\$49,411.20	\$49,411.20	\$49,411.20	\$49,411.20	\$49,411.20	\$49,411.20	\$49,411.20	\$49,411.20	\$49,411.20	\$49,411.20	\$0.00
VEHICLE / EQUIPMENT PURCHASES																			
Secutity Equipment/Cameras		2034				\$500,000.00	10	\$0.00											
								\$0.00											
Dark Fiber Connectivity		2055				\$3,000,000.00	20	\$0.00											
								\$0.00											
								\$0.00											
								\$0.00											
								\$0.00											
ANNUAL PURCHASES									\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500,000.00

2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	TOTAL REVS
												\$494,111.98
\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00			\$500,000.00
												\$0.00
\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00	\$0.00	\$0.00	\$0.00
												\$500,000.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	

EQUIPMENT REPLACEMENT & REVOLVING FUND																			
Vehicle & Equipment Capital Purchases																			
POLICE	ASST #	YEAR	FLT #	PRCH DATE	VIN	PRCH PRICE	DEPRC	BEG DEPRC	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Patrol Car #114 - 2014 Ford Interceptor	10516	2014	114	1/1/2015		\$33,718.00	5	\$33,718.00											
Squad Car #115 - 2015 Ford Interceptor	10517	2015	115	1/1/2016		\$36,088.00	5	\$36,088.00											
Squad #216 - 2016 Ford Explorer		2016	216	7/9/2016		\$0.00	5	\$0.00											
Squad #316 - 2016 Ford F-150		2016	316	7/9/2016		\$0.00	5	\$0.00											
Squad #116 - 2016 Ford Interceptor	10552	2016	116	1/1/2017		\$38,470.00	5	\$38,470.00											
Squad #117 - 2017 Ford Interceptor	10518	2017	117	1/1/2018		\$37,701.00	5	\$37,701.00											
Squad #218 - 2018 Ford Interceptor	10519	2018	218	1/1/2019		\$41,515.00	5	\$41,515.00											
Squad #118 - 2018 Ford Interceptor	10520	2018	118	1/1/2019		\$46,430.00	5	\$46,430.00											
Squad #119 - 2019 Dodge Durango	10521	2019	119	1/1/2020		\$47,349.00	5	\$37,879.20	\$9,469.80										
Squad #219 - 2019 Dodge Durango	10522	2019	219	1/1/2020		\$44,298.00	5	\$35,438.40	\$8,859.60										
Squad #120 - 2020 Ford Interceptor	10560	2020	120	9/18/2020		\$40,775.88	5	\$24,465.53	\$8,155.18	\$8,155.18									
Squad #220 - 2020 Dodge Durango	Leased	2020	220	1/1/2020		\$0.00	5	\$0.00	\$0.00										
Squad #121 - 2021 Ford Interceptor	10584	2021	121	12/31/2021		\$48,043.78	5	\$19,217.51	\$9,608.76	\$9,608.76	\$9,608.76								
Squad #122 - 2022 Ford Interceptor	10592	2022	122	12/31/2022		\$50,417.05	5	\$10,083.41	\$10,083.41	\$10,083.41	\$10,083.41	\$10,083.41							
Squad #123 - 2023 Ford Interceptor	10607	2023	123	12/31/2023		\$60,859.63	5	\$12,171.93	\$12,171.93	\$12,171.93	\$12,171.93	\$12,171.93							
Squad #223 - 2023 Ford Interceptor	10608	2023	223	12/31/2023		\$60,435.40	5	\$0.00	\$12,087.08	\$12,087.08	\$12,087.08	\$12,087.08	\$12,087.08						
Police Vehicle Replacement		2025	316			\$60,000.00	5	\$0.00			\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00	\$12,000.00				
Police Vehicle Replacement		2025	216			\$57,000.00	5	\$0.00			\$11,400.00	\$11,400.00	\$11,400.00	\$11,400.00	\$11,400.00				
Police Vehicle Replacement		2025	218			\$63,000.00	5	\$0.00			\$12,600.00	\$12,600.00	\$12,600.00	\$12,600.00	\$12,600.00				
Police Vehicle Replacement		2025	219			\$63,000.00	5	\$0.00			\$12,600.00	\$12,600.00	\$12,600.00	\$12,600.00	\$12,600.00				
Police Vehicle Replacement		2025	118			\$63,000.00	5	\$0.00			\$12,600.00	\$12,600.00	\$12,600.00	\$12,600.00	\$12,600.00				
Police Vehicle Replacement		2025	119			\$63,000.00	5	\$0.00			\$12,600.00	\$12,600.00	\$12,600.00	\$12,600.00	\$12,600.00				
Siren @ 6674 Ash St (2001 DC - 127 Db)		2025				\$30,000.00	25	\$0.00			\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00
Siren @ 38177 Falcon Ave (2001 DC - 127Db)		2025				\$30,000.00	25	\$0.00			\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00
Police Vehicle Replacement		2026	120			\$64,500.00	5	\$0.00				\$12,900.00	\$12,900.00	\$12,900.00	\$12,900.00	\$12,900.00			
Police Vehicle Replacement		2027	121			\$66,000.00	5	\$0.00					\$13,200.00	\$13,200.00	\$13,200.00	\$13,200.00	\$13,200.00		
Siren @ 7852 380th St (2001 DC - 128 Db)		2027				\$32,000.00	25	\$0.00					\$1,280.00	\$1,280.00	\$1,280.00	\$1,280.00	\$1,280.00	\$1,280.00	\$1,280.00
Police Vehicle Replacement		2028	122			\$67,000.00	5	\$0.00						\$13,400.00	\$13,400.00	\$13,400.00	\$13,400.00	\$13,400.00	
Siren @ 6406 Elm St (STH10A - 115 Db)		2028				\$33,000.00	25	\$0.00					\$33,000.00						
Police Vehicle Replacement		2029	223			\$69,000.00	5	\$0.00							\$13,800.00	\$13,800.00	\$13,800.00	\$13,800.00	\$13,800.00
Police Vehicle Replacement		2029	220			\$63,000.00	5	\$0.00							\$12,600.00	\$12,600.00	\$12,600.00	\$12,600.00	\$12,600.00
Police Vehicle Replacement		2029	123			\$69,000.00	5	\$0.00							\$13,800.00	\$13,800.00	\$13,800.00	\$13,800.00	\$13,800.00
Siren @ 41198 Flink Ave (2001 DC - 128 Db)		2029				\$34,000.00	25	\$0.00							\$1,360.00	\$1,360.00	\$1,360.00	\$1,360.00	\$1,360.00
Siren @ 7299 410th St (2001 DC - 130Db)		2034				\$39,000.00	25	\$0.00											
Siren Proposed on 399th St		2050				\$40,000.00	25	\$0.00											
Siren Proposed @ Grand Ave & 376th St		2050				\$40,000.00	25	\$0.00											
POLICE TOTALS									\$70,435.75	\$52,106.35	\$120,151.17	\$123,442.42	\$148,667.08	\$116,980.00	\$158,540.00	\$84,740.00	\$71,840.00	\$58,640.00	\$45,240.00
VEHICLE / EQUIPMENT PURCHASES									Replacement										
									Cost - Anticipated	Life									
									2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Police Vehicle Replacement	2025		316			\$60,000.00	5	\$0.00		\$60,000.00									
Police Vehicle Replacement	2025		216			\$57,000.00	5	\$0.00		\$57,000.00									
Police Vehicle Replacement	2025		218			\$63,000.00	5	\$0.00		\$63,000.00									
Police Vehicle Replacement	2025		219			\$63,000.00	5	\$0.00		\$63,000.00									
Police Vehicle Replacement	2025		118			\$63,000.00	5	\$0.00		\$63,000.00									
Police Vehicle Replacement	2025		119			\$63,000.00	5	\$0.00		\$63,000.00									
Siren @ 6674 Ash St	2025					\$30,000.00	25	\$0.00		\$30,000.00									
Siren @ 38177 Falcon Ave	2025					\$30,000.00	25	\$0.00		\$30,000.00									
Police Vehicle Replacement	2026		120			\$64,500.00	5	\$0.00			\$64,500.00								
Police Vehicle Replacement	2027		121			\$66,000.00	5	\$0.00				\$66,000.00							
Siren @ 7852 380th St	2027					\$32,000.00	25	\$0.00				\$32,000.00							
Police Vehicle Replacement	2028		122			\$67,000.00	5	\$0.00					\$67,000.00						
Siren @ 6406 Elm St	2028					\$33,000.00	25	\$0.00					\$33,000.00						
Police Vehicle Replacement	2029		223			\$69,000.00	5	\$0.00						\$69,000.00					
Police Vehicle Replacement	2029		220			\$63,000.00	5	\$0.00						\$63,000.00					
Police Vehicle Replacement	2029		123			\$69,000.00	5	\$0.00						\$69,000.00					
Siren @ 41198 Flink Ave	2029					\$34,000.00	25	\$0.00						\$34,000.00					
Siren @ 7299 410th St	2034					\$39,000.00	25	\$0.00											\$39,000.00
Siren Proposed on 399th St	2050					\$40,000.00	25	\$0.00											
Siren Proposed @ Grand Ave & 376th St	2050					\$40,000.00	25	\$0.00											
ANNUAL PURCHASES									\$0.00	\$429,000.00	\$64,500.00	\$98,000.00	\$100,000.00	\$235,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$39,000.00

2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	TOTAL DEPRC
												\$0.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
												\$9,469.80
												\$8,859.60
												\$16,310.35
												\$0.00
												\$28,826.27
												\$40,333.64
												\$48,687.70
												\$60,435.40
												\$60,000.00
												\$57,000.00
												\$63,000.00
												\$63,000.00
												\$63,000.00
												\$63,000.00
\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$25,200.00
\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$25,200.00
												\$64,500.00
												\$66,000.00
\$1,280.00	\$1,280.00	\$1,280.00	\$1,280.00	\$1,280.00	\$1,280.00	\$1,280.00	\$1,280.00	\$1,280.00	\$1,280.00	\$1,280.00	\$1,280.00	\$24,320.00
												\$67,000.00
												\$33,000.00
												\$69,000.00
												\$63,000.00
												\$69,000.00
\$1,360.00	\$1,360.00	\$1,360.00	\$1,360.00	\$1,360.00	\$1,360.00	\$1,360.00	\$1,360.00	\$1,360.00	\$1,360.00	\$1,360.00	\$1,360.00	\$23,120.00
\$1,560.00	\$1,560.00	\$1,560.00	\$1,560.00	\$1,560.00	\$1,560.00	\$1,560.00	\$1,560.00	\$1,560.00	\$1,560.00	\$1,560.00	\$1,560.00	\$18,720.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
\$6,600.00	\$6,600.00	\$6,600.00	\$6,600.00	\$6,600.00	\$6,600.00	\$6,600.00	\$6,600.00	\$6,600.00	\$6,600.00	\$6,600.00	\$6,600.00	
2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	
												\$60,000.00
												\$57,000.00
												\$63,000.00
												\$63,000.00
												\$63,000.00
												\$63,000.00
												\$30,000.00
												\$30,000.00
												\$64,500.00
												\$66,000.00
												\$32,000.00
												\$67,000.00
												\$33,000.00
												\$69,000.00
												\$63,000.00
												\$69,000.00
												\$34,000.00
												\$39,000.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	

Vehicle & Equipment Capital Purchases

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2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	TOTAL DEPRC
												\$0.00
												\$0.00
												\$0.00
												\$0.00
												\$47,133.33
												\$8,303.00
												\$10,124.40
\$33,733.33												\$404,800.00
\$37,192.80	\$37,192.80	\$37,192.80										\$520,699.20
\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$4,000.00	\$76,000.00
\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$95,000.00
\$5,500.00	\$5,500.00	\$5,500.00	\$5,500.00	\$5,500.00	\$5,500.00	\$5,500.00	\$5,500.00	\$5,500.00	\$5,500.00	\$5,500.00	\$5,500.00	\$99,000.00
\$14,000.00	\$14,000.00	\$14,000.00	\$14,000.00	\$14,000.00	\$14,000.00	\$14,000.00	\$14,000.00	\$14,000.00	\$14,000.00	\$14,000.00	\$14,000.00	\$224,000.00
\$8,500.00	\$8,500.00	\$8,500.00	\$8,500.00	\$8,500.00	\$8,500.00	\$8,500.00	\$8,500.00	\$8,500.00	\$8,500.00	\$8,500.00	\$8,500.00	\$119,000.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
\$107,926.13	\$74,192.80	\$74,192.80	\$37,000.00	\$37,000.00	\$37,000.00	\$37,000.00	\$37,000.00	\$37,000.00	\$37,000.00	\$37,000.00	\$37,000.00	

\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
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EQUIPMENT REPLACEMENT & REVOLVING FUND

Vehicle & Equipment Capital Purchases

UNASSIGNED	ASST #	YEAR	FLT #	PRCH DATE	VIN	PRCH PRICE	DEPRC	BEG DEPRC	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
2002 Dodge Ram Truck 2285	10511	2002		1/1/2023		\$11,537.00	5	\$11,537.00											
								\$0.00											
								\$0.00											
UNASSIGNED TOTALS									\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
VEHICLE / EQUIPMENT PURCHASES																			
								\$0.00											
								\$0.00											
								\$0.00											
								\$0.00											
								\$0.00											
								\$0.00											
								\$0.00											
								\$0.00											
ANNUAL PURCHASES									\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	TOTAL REVS
												\$0.00
												\$0.00
\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	

\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	

CAPITAL IMPROVEMENT PLAN

Parks

Trails Maintenance/Repairs	Where	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Target		44,000.00	44,000.00	52,000.00	46,000.00	47,000.00	47,000.00	48,000.00	48,000.00	56,000.00	-
Current Actual											
Ongoing Maintenance	General	44,000.00	44,000.00	46,000.00	46,000.00	47,000.00	47,000.00	48,000.00	48,000.00	50,000.00	
DNR Required - Trail Maintenance	Sunrise Prairie Regional Trail			6,000.00						6,000.00	
Total Trails Maintenance											

Construction	Where	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Target		1,125,000.00	697,000.00	100,000.00	600,000.00	-	-	-	-	-	1,530,000.00
Current Actual		-									
Pedestrian Bridge	Grand Ave Butternut St	-	-	-	-	-	-	-	-	-	530,000.00
Archery Range		-	42,000.00								
Splash Pad		300,000.00									
Falcon Ave Trail	385th to 386th		55,000.00								
St. Croix Trail	Hemingway to Harder										1,000,000.00
Pedestrian Underpass	Sunrise Prairie Trail to Library		600,000.00								
Flink Ave Trail - Phase 2	392nd to NB Marketplace	545,000.00									
Pickleball Court	Northwoods Park	280,000.00									
Trail Connection	Trail to Harder Park			100,000.00							
Trail Connection	Trail to Luchts Crossing				600,000.00						
Total Construction											

Parks	Where	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Target		2,965,000.00	50,000.00	410,000.00	220,000.00	540,000.00	50,000.00	130,000.00	80,000.00	100,000.00	-
Current Actual											
Soccer Fields	Wildridge Park	515,000.00									
Underground Sprinklers	Northwoods Park					70,000.00					
Ball Fields, Picnic Area, Skating Rink, etc	Williams Park	1,850,000.00									
Underground Sprinklers	Tower Fields					70,000.00					
Basketball Court Surface	Wildridge Park				20,000.00						
Construct Parking Lot, Gazebo, and Trails	Schoolside Village Park			310,000.00							
Basketball Court	Central Park		25,000.00								
Basketball Court	Northwoods Park		25,000.00								
Playground, Shelter, and amenities	Lucht's Crossing Park				200,000.00						
Playground, Shelter, and amenities	Townsedge Park					200,000.00					
Purchase Land for Athletic Fields	Meadows North Park						50,000.00				
Purchase Land for Athletic Fields and Parking	RJMP Park								80,000.00		
Purchase Land for parks and open space	Mud Lake	600,000.00									
Dog Park								30,000.00			
Playground Equipment	Northwoods Park			100,000.00							
Playground Equipment	Harder Park					100,000.00					
Playground Equipment	North Branch Oaks					100,000.00					

Playground Equipment	RJMP Park											100,000.00	
Playground Equipment	Wildridge Park												100,000.00

Total Parks												
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Other	Where	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
	Target	65,000.00	20,000.00	-	-	100,000.00	154,500.00	-	-	-	-
	Current Actual										
	Parking Lot Paving						154,500.00				
	Parking Lot Microsurfacing	65,000.00									
	Parking Lot Microsurfacing		20,000.00								
	Lighting					100,000.00					

Total Other												
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Park Acquisition funds	Where	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
	Target	10,000.00	20,000.00	30,000.00	40,000.00	50,000.00	60,000.00	70,000.00	80,000.00	90,000.00	100,000.00
	Current Actual										
	Future Park Improvements	10,000.00	20,000.00	30,000.00	40,000.00	50,000.00	60,000.00	70,000.00	80,000.00	90,000.00	100,000.00

Total Park Acquisition Funds												
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Grand Total		4,209,000.00	831,000.00	592,000.00	906,000.00	737,000.00	311,500.00	248,000.00	208,000.00	246,000.00	1,630,000.00
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Budgeted Sources of Support	Fund	Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Property Taxes			119,000.00	134,000.00	82,000.00	106,000.00	197,000.00	107,000.00	118,000.00	128,000.00	146,000.00	630,000.00
Bond - Property Taxes			2,365,000.00									
State Grant			1,045,000.00	642,000.00	80,000.00	700,000.00						
Other Grants			140,000.00									
Park Improvement Fund	403		300,000.00		100,000.00		200,000.00		100,000.00		100,000.00	
Park Dedication Fund	486		100,000.00	55,000.00	330,000.00	100,000.00	270,000.00	50,000.00	30,000.00	80,000.00		1,000,000.00
Other Funding Sources			140,000.00				70,000.00	154,500.00				
Total Sources of Support			4,209,000.00	831,000.00	592,000.00	906,000.00	737,000.00	311,500.00	248,000.00	208,000.00	246,000.00	1,630,000.00



2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	TOTAL REVS
-	-	-	-	-	-	-	-	-	-	-	-	-	-	432,000.00
														-
														420,000.00
														12,000.00
														-
			-	-	-	-	-	-	-	-	-	-	-	864,000.00

2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	TOTAL REVS
-														4,052,000.00
														-
														530,000.00
														42,000.00
														300,000.00
														55,000.00
														-
		-	-	-	-	-	-	-	-	-	-	-	-	4,052,000.00

2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	TOTAL REVS
-	-	-	-	-	-	-	-	-	-	-	-			4,545,000.00
														-
														515,000.00
														70,000.00
														1,850,000.00
														70,000.00
														20,000.00
														310,000.00
														25,000.00
														25,000.00
														200,000.00
														200,000.00
														50,000.00
														80,000.00
														600,000.00
														30,000.00
														100,000.00
														100,000.00
														100,000.00

EQUIPMENT REPLACEMENT & REVOLVING FUND

Vehicle & Equipment Capital Purchases

FIRE	ASST #	YEAR	FLT #	PRCH DATE	VIN	PRCH PRICE	DEPRC	BEG DEPRC	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
2020 Kenworth Fire Truck	10569	2019	4301	6/30/2020		\$506,000.00	15	\$101,200.00	\$33,733.33	\$33,733.33	\$33,733.33	\$33,733.33	\$33,733.33	\$33,733.33	\$33,733.33	\$33,733.33	\$33,733.33	\$33,733.33	\$33,733.33
2022 Fire Truck Pumper FS19EC03	10593	2019	4303	12/31/2022		\$557,892.00	15	\$37,192.80	\$37,192.80	\$37,192.80	\$37,192.80	\$37,192.80	\$37,192.80	\$37,192.80	\$37,192.80	\$37,192.80	\$37,192.80	\$37,192.80	\$37,192.80
Tanker Replacement		2025				\$565,000.00	20	\$0.00			\$28,250.00	\$28,250.00	\$28,250.00	\$28,250.00	\$28,250.00	\$28,250.00	\$28,250.00	\$28,250.00	\$28,250.00
Aerial Ladder Truck		2026				\$2,000,000.00	20	\$0.00				\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00
Tank Replacement on Tanker Truck		2027				\$200,000.00	35	\$0.00					\$5,714.29	\$5,714.29	\$5,714.29	\$5,714.29	\$5,714.29	\$5,714.29	\$5,714.29
Kenworth Engine Replacement		2028				\$1,100,000.00	20	\$0.00						\$55,000.00	\$55,000.00	\$55,000.00	\$55,000.00	\$55,000.00	\$55,000.00
Tanker Chasis Replacement		2031				\$375,000.00	20	\$0.00									\$18,750.00	\$18,750.00	\$18,750.00
								\$0.00											
								\$0.00											
								\$0.00											
								\$0.00											
								\$0.00											
FIRE TOTALS									\$70,926.13	\$70,926.13	\$99,176.13	\$199,176.13	\$204,890.42	\$259,890.42	\$259,890.42	\$259,890.42	\$278,640.42	\$278,640.42	\$278,640.42
VEHICLE / EQUIPMENT PURCHASES																			
Tanker Replacement - move to bond	2025					\$565,000.00	20	\$0.00		\$565,000.00									
Aerial Ladder Truck - move to bond	2026					\$2,000,000.00	20	\$0.00			\$2,000,000.00								
Tank Replacement on Tanker Truck - move to bond	2027					\$200,000.00	35	\$0.00				\$200,000.00							
Kenworth Engine Replacement - move to bond	2028					\$1,100,000.00	20	\$0.00					\$1,100,000.00						
Tanker Chasis Replacement - move to bond	2031					\$375,000.00	20	\$0.00								\$375,000.00			
								\$0.00											
								\$0.00											
								\$0.00											
								\$0.00											
								\$0.00											
								\$0.00											
								\$0.00											
ANNUAL PURCHASES									\$0.00	\$565,000.00	\$2,000,000.00	\$200,000.00	\$1,100,000.00	\$0.00	\$0.00	\$375,000.00	\$0.00	\$0.00	\$0.00

2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	TOTAL DEPRC
\$33,733.33												\$404,800.00
\$37,192.80	\$37,192.80	\$37,192.80										\$520,699.20
\$28,250.00	\$28,250.00	\$28,250.00	\$28,250.00	\$28,250.00	\$28,250.00	\$28,250.00	\$28,250.00	\$28,250.00	\$28,250.00	\$28,250.00		\$565,000.00
\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00	\$2,000,000.00
\$5,714.29	\$5,714.29	\$5,714.29	\$5,714.29	\$5,714.29	\$5,714.29	\$5,714.29	\$5,714.29	\$5,714.29	\$5,714.29	\$5,714.29	\$5,714.29	\$108,571.43
\$55,000.00	\$55,000.00	\$55,000.00	\$55,000.00	\$55,000.00	\$55,000.00	\$55,000.00	\$55,000.00	\$55,000.00	\$55,000.00	\$55,000.00	\$55,000.00	\$990,000.00
\$18,750.00	\$18,750.00	\$18,750.00	\$18,750.00	\$18,750.00	\$18,750.00	\$18,750.00	\$18,750.00	\$18,750.00	\$18,750.00	\$18,750.00	\$18,750.00	\$281,250.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
												\$0.00
\$278,640.42	\$244,907.09	\$244,907.09	\$207,714.29	\$207,714.29	\$207,714.29	\$207,714.29	\$207,714.29	\$207,714.29	\$207,714.29	\$207,714.29	\$179,464.29	

\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
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CAPITAL IMPROVEMENT PLAN

Streets, Infrastructure, and Utilities

Street Maintenance/Crack fill, Mill & Overly, etc	From	To	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
	Target		1,339,000.00	1,379,170.00	1,420,545.00	1,463,161.00	1,507,056.00	1,552,268.00	1,598,836.00	1,646,801.00	-	-
	Current Actual		507,000.00									
Total Streets Maintenance			1,846,000.00	1,379,170.00	1,420,545.00	1,463,161.00	1,507,056.00	1,552,268.00	1,598,836.00	1,646,801.00	-	-

>> Franchise Fee supported.

Construction	From	To	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
			Target	-	5,000,000.00	-	-	-	-	-	-	-
			Current Actual	-								
	400th Street Bridge			-	5,000,000.00							
Total Construction				-	5,000,000.00	-	-	-	-	-	-	-

>> Bonds, State Aid, and Grant supported

Reconstruction	From	To	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
			Target	500,000.00	6,487,500.00	2,180,000.00	2,500,000.00	-	-	-	-	-
			Current Actual	206,000.00								
	Ash St	CSAH 30			487,500.00							
	Falcon Ave	360th St			3,200,000.00							
	Maple St	Oakview			2,400,000.00							
	9th & 10th Ave	Maple				780,000.00						
	12th Ave	Maple				400,000.00						
	360th Street	West of Falcon			200,000.00							
	Interesection/Signal	CR14				2,500,000.00						
	392nd St	TH95					1,000,000.00					
	Bridge Rd/380th St Paving			500,000.00								
	Hemmingway Ave Paving	360th			200,000.00							
Total Reconstruction				500,000.00	6,487,500.00	2,180,000.00	2,500,000.00	-	-	-	-	-

>> Charge for services, Bonds, County and State Aid supported.

Other	From	To	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
	Target		109,167.00	34,967.00	36,016.00	37,097.00	38,210.00	39,356.00	40,537.00	41,753.00	-	-
	Current Actual		46,000.00									
	Sidewalks		21,218.00									
	Parking Lot	Legion	25,000.00									
	Parking Lot	Ace Hardware	29,000.00									
	Streetlights	Main Street	33,949.00	34,967.00	36,016.00	37,097.00	38,210.00	39,356.00	40,537.00	41,753.00		
Total Other			109,167.00	34,967.00	36,016.00	37,097.00	38,210.00	39,356.00	40,537.00	41,753.00	-	-

>> General Fund Operational Levy supported

Utilities	From	To	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
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		Target	4,351,185.00								
		Current Actual									
Street, Water, Sanitary Sewer and drainage imp	Elm St	NW Old Town (Phase 1)	2,000,000.00								
Street, Water, Sanitary Sewer and drainage imp	12th, 11th, 10th & Cedar	NW Old Town (Phase 2)	2,351,185.00								
Total Utilities			-	4,351,185.00	-	-	-	-	-	-	-

>> Charges for services, Bonds, and State Aid supported.

Grand Total			2,455,167.00	17,252,822.00	3,636,561.00	4,000,258.00	1,545,266.00	1,591,624.00	1,639,373.00	1,688,554.00	-	-
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Budgeted Sources of Support	Fund	Object	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Muni State Aid Street Construction	401	33419	975,000.00									
Muni State Aid Street Maintenance	101	33418	206,000.00									
Special Assessments	455	36100	9,000.00									
Franchise Fees - Roads	458	32245	340,000.00									
Total Sources of Support			1,530,000.00	-	-	-	-	-	-	-	-	-

2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	TOTAL REVS
-	-	-	-	-	-	-	-	-	-	-	-	-	-	11,906,837.00
														507,000.00
														-
-	-	-	-	-	-	-	-	-	-	-	-	-	-	12,413,837.00

2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	TOTAL REVS
														5,000,000.00
														-
														5,000,000.00
														-
-	-	-	-	-	-	-	-	-	-	-	-	-	-	5,000,000.00

2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	TOTAL REVS
-	-	-	-	-	-	-	-	-	-	-	-	-		11,667,500.00
														206,000.00
														487,500.00
														3,200,000.00
														2,400,000.00
														780,000.00
														400,000.00
														200,000.00
														2,500,000.00
														1,000,000.00
														500,000.00
														200,000.00
														-
-	-	-	-	-	-	-	-	-	-	-	-	-	-	23,541,000.00

2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	TOTAL REVS
-	-	-	-	-	-	-	-	-	-	-	-	-	-	377,103.00
														46,000.00
														21,218.00
														25,000.00
														29,000.00
														301,885.00
														-
-	-	-	-	-	-	-	-	-	-	-	-	-	-	377,103.00

2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	TOTAL REVS
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DEBT SCHEDULE

Debt Principal Reductions													
General Debt Levy (Payoff Schedule)	Fund	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
2013A	323	130,000.00	100,000.00	-	-	-	-	-	-	-	-	-	-
2017B*	393	165,000.00	170,000.00	175,000.00	-	-	-	-	-	-	-	-	-
Chisago County Levy	476	225,000.00	225,000.00	153,256.00	-	-	-	-	-	-	-	-	-
2020A* Levy	322	38,000.00	42,000.00	40,000.00	39,000.00	43,000.00	41,000.00	-	-	-	-	-	-
2020A*	398	106,000.00	109,000.00	112,000.00	114,000.00	116,000.00	118,000.00	-	-	-	-	-	-
2022A* Levy	399	120,000.00	120,000.00	120,000.00	125,000.00	130,000.00	90,000.00	95,000.00	95,000.00	95,000.00	-	-	-
2017C	323	150,000.00	155,000.00	165,000.00	175,000.00	185,000.00	195,000.00	210,000.00	215,000.00	230,000.00	245,000.00	255,000.00	270,000.00
Total Principal		934,000.00	921,000.00	765,256.00	453,000.00	474,000.00	444,000.00	305,000.00	310,000.00	325,000.00	245,000.00	255,000.00	270,000.00

>> General debt tax levy supported.

Debt Principal Reductions													
Enterprise Debt (Payoff Schedule)	Fund	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
2017B*	602	50,000.00	50,000.00	55,000.00	50,000.00	-	-	-	-	-	-	-	-
2020A*	612	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	-	-	-	-	-	-
2022A*	612	55,000.00	60,000.00	60,000.00	60,000.00	60,000.00	65,000.00	65,000.00	65,000.00	65,000.00	-	-	-
2017A	615	622,000.00	594,000.00	609,000.00	624,000.00	146,000.00	153,000.00	153,000.00	159,000.00	164,000.00	169,000.00	-	-
MN PFA	602	445,000.00	455,000.00	470,000.00	480,000.00	495,000.00	510,000.00	525,000.00	535,000.00	550,000.00	565,000.00	-	-
Total Principal		1,177,000.00	1,164,000.00	1,199,000.00	1,219,000.00	706,000.00	733,000.00	743,000.00	759,000.00	779,000.00	734,000.00	-	-

>> Utility revenue supported.

Debt Principal Reductions													
General Fund Operations Levy (Payoff Schedule)	Fund	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
KS State Bank	101	49,241.15	51,289.58	53,423.23	55,645.63	57,960.49	60,371.65	62,883.11	-	-	-	-	-
Total Principal		49,241.15	51,289.58	53,423.23	55,645.63	57,960.49	60,371.65	62,883.11	-	-	-	-	-

>> General Fund tax levy supported. Part of FD operations budget.

Debt Principal Reductions													
EDA Debt Levy (Payoff Schedule)	Fund	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
2017 EDA	387	260,000.00	270,000.00	280,000.00	290,000.00	300,000.00	310,000.00	315,000.00	275,000.00	-	-	-	-
Total Principal		260,000.00	270,000.00	280,000.00	290,000.00	300,000.00	310,000.00	315,000.00	275,000.00	-	-	-	-

>> EDA tax levy supported.

Grand Total Principal		2,420,241.15	2,406,289.58	2,297,679.23	2,017,645.63	1,537,960.49	1,547,371.65	1,425,883.11	1,344,000.00	1,104,000.00	979,000.00	255,000.00	270,000.00
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2036	2037	2038	2039	2040	TOTAL REVS
-	-	-	-	-	230,000.00
-	-	-	-	-	510,000.00
-	-	-	-	-	603,256.00
-	-	-	-	-	243,000.00
-	-	-	-	-	675,000.00
-	-	-	-	-	990,000.00
290,000.00	305,000.00	-	-	-	3,045,000.00
290,000.00	305,000.00	-	-	-	6,296,256.00

2036	2037	2038	2039	2040	TOTAL REVS
-	-	-	-	-	205,000.00
-	-	-	-	-	30,000.00
-	-	-	-	-	555,000.00
-	-	-	-	-	3,393,000.00
-	-	-	-	-	5,030,000.00
-	-	-	-	-	9,213,000.00

2036	2037	2038	2039	2040	TOTAL REVS
-	-	-	-	-	390,814.84
-	-	-	-	-	390,814.84

2036	2037	2038	2039	2040	TOTAL REVS
-	-	-	-	-	2,300,000.00
-	-	-	-	-	2,300,000.00

290,000.00	305,000.00	-	-	-	18,200,070.84
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